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一、阅读理解

In 2013 Tallinn(爱沙尼亚首都塔林) became the world's first capital city to offer people free public transport. Last year Estonia(爱沙尼亚) set the aim to become the first country with free public transport nationwide. Buses are now free of charge in 11 of its 15 counties.

Tallinn's city government came up with the idea of free transport in 2008. Even though the city paid more than 70% of public-transport costs, ticket prices were still too high for poorer people. Crowdedness had also become a problem. Since 1991, the number of people owning cars has doubled.

Opponents thought the idea unaffordable and critics predicted the transport system would become overcrowded and lack money.

Surprisingly, public transport has improved, despite a €12 million hit to the system's finances from lost ticket sales. Tallinn's population has grown, leading to an increase in local tax intake. Additional revenue comes from tourists, who still have to buy tickets. The use of public transport in Tallinn has gone up by 10%, while the number of cars in the city has gone down by 10%, meaning less congestion.

Now other countries are looking at Estonia's experience. Tallinn officials say they have had interest from France, Sweden, Poland, Italy and Germany. Other places have already introduced free public transport for certain groups or at certain times. In England 1/3 of all bus trips are fare-free especially for pensioners; Wales runs free travel at weekends to improve tourism. But so far full fare-free travel is rare. The city of Hasselt in Belgium ran free public transport for 16 years before reintroducing fares because of increasing costs.

- 1. What idea did the opponents and critics share about Tallinn's free public transport?
 - A. The government wouldn't have enough money to carry it out.
 - B. It wouldn't help with the city's over crowdedness.
 - C. It would lead to the heavy loss from ticket sales.
 - D. Years later the city would reintroduce fares from people.
- 2. What does the underlined word in paragraph 4 mean?
 - B. population A. pollution C. crowdedness
- 3. Why do you think so many countries show interest in Estonia's experience?

D. income

- A. It offers more job opportunities for people.
 - B. It helps to solve the traffic problem in cities.
 - C. It encourages people to stop driving.
- D. It attracts more tourists to take buses.

Is your promotion really necessary? Many workers focus their hopes on climbing the scale of their organizations. The prospect of higher pay helps explain their ambition, but so does the greater status that comes with each successive (连续的) title.

This climb can often end in disappointment. The Peter Principle, developed by Laurence Peter for a book published in 1969, states that workers get promoted until they reach their level of incompetence. It makes perfect sense. If you are good at your job, you rise up the career ladder. Eventually, there will be a job you are not good at and at that point your career will stop.

There is another problem with chasing the promotion fantasy. Many companies have a strong tendency to promote the best sales people. Convincing others to buy goods and services is a useful skill, requiring charm and persistence. But, as the authors point out, these are not the same capabilities as the strategic planning and administrative competence needed to lead a sales team.

The research then looked at what happened after these super-salespeople were promoted. Their previous sales performance was actually a negative indicator of managerial success. The sales growth of workers assigned to the star sellers was 7.5 percentage points lower than for those whose managers were previously weaker performers.

The trick to avoiding this curse is to stick to what you like doing. If you enjoy teaching, don't be a

headmaster or college principal. If you like writing articles and columns, editing other people's work may not give you the same degree of satisfaction.

Another problem with pursuing frequent promotions is that it turns you into a supplicant, endlessly in search of favourable feedback from the higher-ups. This can lead you to lose control of your work-life balance. In Charles Handy's new book, 21 Letters On Life And Its Challenges, the experienced management theorist recalls an insight when working for Royal Dutch Shell, an oil giant. "In exchange for the promise of financial security and guaranteed work, I had sold my time to complete strangers with my permission for them to use that time for their own purposes." he writes.

The higher up the ladder you go, the greater the demands are likely to be on your time. The chief executive will expect you to be available at weekends; after all, that is why you get paid the big bucks.

So that shiny promotion may not be for everyone. Beware the curse of overwork and dissatisfaction. Some people like to devote their whole lives to their job and be at the centre of events. It is best to let them get on with it.

- 4. What can we learn about "The Peter Principle"?
 - A. People's careers are easily spoiled by unrealistic expectations.
 - B. There are to some degree certain ceilings in people's career paths.
 - C. Incompetent employees tend to have more chances to gain promotions.
 - D. People don't necessarily get promoted by virtue of their competence.
- 5. Why is Charles Handy's new book 21 Letters On Life And Its Challenges mentioned?
 - A. To put forward useful suggestions on how to get promoted.
 - B. To show how many challenges we face without getting promoted.
 - C. To illustrate the serious consequences of the pursuit of promotion.
 - D. To prove the economic security brought along by the promotion.
- 6. Which of the following might be the best title of this passage?
 - A. The Promotion Satisfaction
- B. The Promotion Curse
- C. The Promotion Strategies
- D. The Promotion Prospect

 \mathbf{C}

In 2010, the planetary (行星的) defence team at NASA had identified and logged 90 per cent of the asteroids (小行星) near Earth measuring 1km wide. These ""near-Earth objects" or NEOs, are the size of mountains and include anything within 50 million kilometres of Earth's orbit. With an estimated 50 left to log, NASA says none of the 887 it knows about are a significant danger to the planet.

Now NASA is working towards logging some of the smaller asteroids, those measuring 140 metres wide or more. Of the 25,000 estimated asteroids of this size, so far about 8,000 have been logged, leaving 17,000 unaccounted for. Considering that a 19-metre asteroid that exploded above the city of Chelyabinsk in Russia in 2013 injured 1,200 people, these middle- sized asteroids would be a serious danger if they enter Barth's orbit. (1)

Whether NASA can find the remaining middle- sized NEOs depends on getting the money to build NEOCam, a 0.5-metre space telescope which would use infrared (红外线的) light to locate asteroids. ____② Once logged, the planetary defence team would still need to work out how to defend the planet against being hit by the truly worrying asteroids - the PHAS.

"Potentially Hazardous Asteroids" (PHAs) are rocks close enough to pass within 7.5 million kilometres of Earth's orbit. NASA has created a map of 1,400 PHAs, none of which are expected to be a treat in the next one hundred years.

③ With technology already available, NASA can track these objects and make predictions about possible impact, at which point two defence solutions could be launched.

The first is DART---the Double Asteroid Redirection Test. Plans are scheduled to test DART on the moon of an asteroid called Didymos. "Didymoon" is 150 metres wide, orbiting its 800 metre mother, and hopefully the impact of DART will knock it out of its orbit enough for Earth-based telescopes to pick up.

Another suggested defence against a PHA on course to hit Barth is to blow it up using a nuclear

A. NASA has measured 90 percent of the asteroids.
B. The asteroids are proved to be no danger to the planet.
C. There are still many unlogged asteroids near Earth.
D. Middle-sized asteroids are more likely to enter Earth's orbit.
9. What can we infer from the passage?
A. PHAs are a big concern but not an immediate threat in the short term.
B. People needn't worry about the middle-sized asteroids with the help of DART.
C. A special telescope will provide a complete defence against asteroids hitting Earth.
D. It is likely that Didymoon will be knocked out of its orbit dropping to Earth.
10. Where does the following sentence fit best in the passage?
"If it did get the money, it could probably achieve its goal in ten years."
A. ① B.② C.③ D.④
二、七选五
Changing how we say hello
Greeting is one of the most important aspects of socializing11 However, during the time of
the novel coronavirus pneumonia (NCP) outbreak, proper greetings in many countries have experienced
changes. Let's take a look.
France
France is famous for its romantic greeting method. They touch others' cheeks and make a kissing sound.
For them, this greeting tells others, "I am your friend, and we trust and care about each other." The intensity
of that kiss depends on how close you are, whether in terms of family or friendship12
Newspapers are filled with advice on how to replace the famous French kiss on the cheek. French etiquette
(礼仪) expert Philippe Lichtfus, who has been widely cited in the media, said simply looking into a person's
eyes can suffice (足够) as a greeting.
The US
People in the US generally shake hands with people they have just met. The origins of the handshake are
uncertain, but most would agree that it is quite rational (合理的) as a form of greeting. The shaking of the
right hand used to indicate that the person was not carrying any weapons, offering a friendly welcome to the
other person.
According to China Daily, many American people now greet each other with their
elbows. With only slight contact, the elbow bump can not only show your respect to others, but also eliminate
the need for the use of hands14
The United Arab Emirates (UAE)
When people in the UAE meet each other, they typically rub noses as a form of salutation (问候). As
writer Ali Al Saloom explained in The National, this gesture "is linked with pride and dignity" since Arabs
touch their noses and foreheads to the ground as a sign of respect when they pray. Recently, however, this
greeting has come to a halt (终止). The UAE governments now encourage their citizens to simply wave a
hand to show a warm welcome to others.
India
Most people in India perform a namaskar (合十礼) as a greeting, which involves placing one's palms
together with a slight bow15But some young people's greeting habits have been affected by their
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3

weapon. It may sound like a plot from a film, and it was the subject of the 1998 film *Armageddon*, but the Hypervelocity Asteroid Mitigation Mission for Emergency Response (HAMMER) is a genuine NASA proposal. <u>(4)</u> The eight-ton rockets would be fired as approaching asteroid with the hope of bumping it off course. If the asteroid was too close to Earth for this plan to work, the rockets would carry nuclear

D. discover

7. Which of the following has the closest meaning to the underlined word "log"?

C. decide

bombs to blow it up instead.

B. protect

8. What can we know from the first two paragraphs?

A. record

study abroad experiences. They tend to offer a handshake and a kiss today. In March, the Prime Minister Narendra Damodardas Modi called on his people to use only the namaskar at this time to avoid infection.

- A. That's good news, considering the fact that hand is the main hub(核心) for transmitting the virus.
- B. Instead, you can close one of your eyes and give a wink.(眨眼)
- C. Each culture has its unique way of greeting people.
- D. But today, things in America are different.
- E. If they hold their hands higher or take a lower bow, they show more respect to others.
- F. However, as the NCP has spread all over the world, this greeting is now banned in the country.
- G. If you want to say hello to others, do not hug or kiss.

•	sno to others, do not mug or	KISS.	
三、完形填空			
		n their learning and life. That o	
		icks. On Saturday night we say	v one of our students act so
bravely that it took my_	<u>17</u> away.		
One of the lead cha	aracters of our show, Blue S	tockings, was played by a scie	ence teacher, Ben
Walker18, Ben	broke his nose very badly p	laying football on Saturday an	d consequently
couldn't <u>19</u> . E	lla Jones, a Year 1 student a	nd part of the cast, who $\underline{}$ 20	to rest on Saturday,
was 21 to play	Ben's role.		
		, playing a role of a man she	
front of a/an23	audience, and if she couldn'	't <u>24</u> , she would reduce	the impact of the whole
play. Not the end of the	world, but it would be disap	ppointing for all25	
		challenge. She said, "I was as	
		I wasn't scared29	
		just about lines, but it was the	
		w how32it is to perform	n a role with someone who
	ally if it is an emotional sce		
		was amazing, and the audience	
	e first time." She added, "Be	eing scared doesn't mean you ca	an't be <u>34</u> . Anyway,
I <u>35</u> ."			
16. A. growth	B. change	C. discovery	D. control
17. A. pain	B. faith	C. breath	D. feel
18. A. Secretly	B. Hopefully	C. Unsurprisingly	D. Unfortunately
19. A. coach	B. perform	C. survive	D. retire
20 A. refused.	B. decided	C. happened	D. promised
21. A. asked	B. forced	C. trained	D. reminded
22. A. wait	B. interval	C. training	D. judgment
23. A. paid	B. paying	C. astonished	D. astonishing
24. A. take it away	B. look it up	C. make it out	D. carry it off
25. A. concerning	B. regarding	C. concerned	D. referred
26. A. faced	B. encountered	C. arose	D. rose
27. A. besides	B. therefore	C. however	D. instead
28. A. win	B. help	C. resist	D. quit
29. A. until	B. unless	C. so that	D. the moment
30. A. put away	B. hand in	C. work out	D. take over
31. A. doubtful	B. confident	C. curious	D. worried
32. A. easy	B. tough	C. embarrassing	D. interesting
33. A. sounded	B. improved	C. started	D. went
34. A. brave	B. proud	C. calm	D. shy
35. A. got it	B. saw it	C. made it	D. did it

CCDBC ACBDC DCBAC DBDAC ACB BCB ACAB CFDAE